BAYLOR COLLEGE OF MEDICINE CHILDREN´S FOUNDATION COLOMBIA



21 COLOMBIA











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Texas Children's Global Health Network

Texas Children's Global Health Network was created by **Baylor College of Medicine International Pediatric AIDS Initiative** (BIPAI) in 1999 to catalyze pediatric and family HIV care and treatment and health professional training. The Network continues to be one of the largest public-private partnerships in the provision of pediatric and family-centered HIV care and treatment in the world. The scope of the partnership has expanded with **Texas Children's Hospital** and **Baylor College of Medicine** to include tuberculosis, malnutrition, hematology and oncology, cardiology, emergency medicine, surgery, anesthesiology and maternal health.

Leveraging diverse private and public funds, the Network, consisting of nine affiliated local nongovernment organizations (NGO) has anchored its foundation by developing local clinical, technical and management capacity through mentorship and workforce training at all levels, from peer supporters to physicians, nurses and pharmacists, to administrative staff and executive leaders. Training and education efforts cover all facets of program implementation to enhance local leadership and program sustainability.



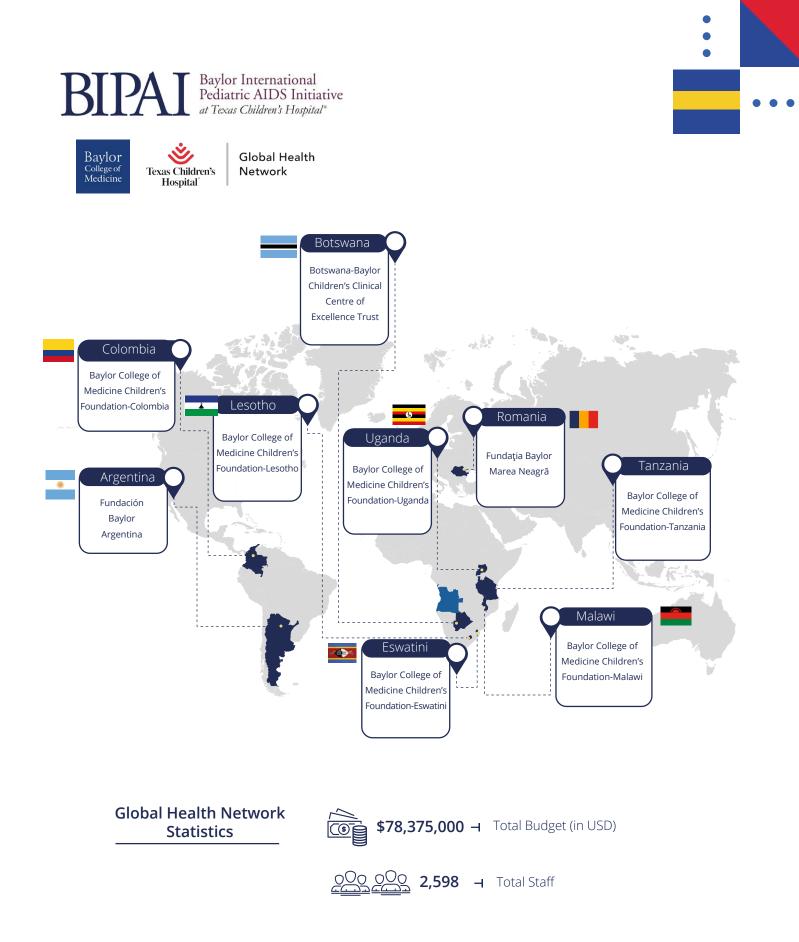


Headquartered in Houston, Texas Children's Global Health shares extensive knowledge and expert technical assistance, staff presence and support for physical infrastructure to our Network of affiliated NGO implementing partners in Argentina, Botswana, Colombia. Eswatini. Lesotho. Malawi, Romania, Tanzania and Uganda. The Network operates **11 Centers of Excellence** (COE) and 7 satellites for outpatient maternal and child health services across three continents, and includes the Global Tuberculosis COE in Eswatini and the Global Women's Health COE at Area 25 District Health Centre in Malawi.









ABOUT THE FOUNDATION

Who are we?

Baylor College of Medicine Children's Foundation Colombia (Baylor Foundation Colombia) is a nonprofit organization constituted in Colombia in 2014 with the mission to improve health care and prevent conditions that harm children, adolescents and their families in our country. It is a member of a network of foundations affiliated with Baylor College of Medicine and Texas Children's Hospital that share best practices and lessons learned to improve the health of children and women globally.

What do we do?

We focus on health, education, research and complementary activities that address the social determinants of health of our beneficiaries.

How do we do it?

Leveraging the expertise of the global, multicultural Network affiliated with Baylor College of Medicine and Texas Children's Hospital, we provide high-quality, impactful healthcare focused on innovative technology, health education, and clinical research in order to impact the health and well-being of pregnant mothers, children and their families.

We provide comprehensive health programs that also address social determinants of health and incorporate both traditional and Western medicine practices. We de not only threat pathologies, we address the underlying causes to solve problems in a way that profoundly impacts the state of health of our beneficiaries.

Our partners span members of national and international civil society and local and national government entities to private actors interested in improving maternal and child health with emphasis on the management of malnutrition and maternal and infant morbidity and mortality.

Where do we work?

We work in vulnerable areas of Colombia in territories with gaps in health care and communities that require our support. We currently implement programs in Atlántico, Guajira and Sucre in Colombia impacting more than 32 municipalities across three departments.

Vision

Create a healthier future for all pregnant mothers, children and their families in Colombia.









Mission

Through our global, multicultural Network, we provide high-quality, highly ethical, state-of-the-art, family-centered, extremely hyphenated healthcare.

Values:

- 1. **Teamwork:** We support each other and work together on behalf of our beneficiaries. We communicate actively and openly. We are reliable and loyal to each other and to the organization. We build trust by fulfilling our commitments. We show respect for ourselves and for others.
- **Care:** We treat every person we serve the same way we would like to be treated. Our goal is to be friendly and patient at all times with all users and allies always demonstrating excellence in service.
- **Excellence:** We provide high-quality, high-impact and highly-ethical medical care, focused on family, health education, and clinical research
- **Innovation:** We utilize creative methods and technologies to resolve problems, constantly looking for ways to improve. We recognize the opportunity in every challenge. We focus on solutions rather than problems.
- **Transparency:** We are a Foundation free of corruption and we do not tolerate it. As citizens, members of the private sector members and public sector operators, we actively fight acts of corruption.
- **Diversity:** We value and promote acceptance and respect for each individual. We understand that each individual is unique, we recognize their differences and we foster an inclusive work environment that values diversity of ideas, talents and cultures.

Strategic Objectives

The program works with the public health system in Colombia implementing strategies aimed at providing locally-driven solutions focused on vulnerable populations that seek to impact:

- **2. Access:** Increase the availability and utilization of high-quality comprehensive health services.
- **3.** Increase capacity: Support the public health system to meet and sustain their own health needs.
- **4. Surveillance:** Identify the most prevalent diseases and the groups and individuals most at risk of contracting them and link them to care.
- **5. Prevention and early intervention:** Put in place mechanisms that facilitate the prevention, early identification, care and timely treatment of diseases.
- **6. Program management:** Deliver programs and services in an effective, efficient manner, measuring the impact of important interventions on the causes of disease with our partners.



EXECUTIVE DIRECTOR'S LETTER

The year 2021 has marked essential changes in health care models, particularly in vulnerable populations. In general, more profound changes are expected. Expanded immunization programs will require greater resources and the social determinants that impact health had a greater impact during 2021. In vulnerable areas, the need for non-profit entities to support the development of social responsibility initiatives and contribute to the implementation of government policies, especially in health, was evident.

All these changes were necessary, a greater focus on prevention and health promotion, and a more comprehensive approach to the concept of health, helped us to prepare a strong portfolio of services in our eighth year of operations in Colombia, with 38 programs already proven to be effective.

We have achieved this through a holistic (integral) vision of the health needs of vulnerable populations, understanding the concept of health "as a state of complete physical, mental and social wellbeing, and not only as the absence of disease or illness". For this reason, we address 8 of the 17 UN Sustainable Development Goals through 4 work axes and 38 programs that contemplate the comprehensive management of health determinants, understood as those variables that impact the general wellbeing of the population.

In the area of health care and treatment, we provide high quality health services for the family nucleus, with a differential approach and presence in rural areas, in three facilities operated by our Foundation in Manaure and Riohacha.) We currently have 15 health services enabled in our IPS in the areas of Outpatient, Early Detection, Specific Protection and supplementary programs such as: the Nutritional Recovery Center of Manaure and the programs of detection and extramural treatment of cases of malnutrition, achieving to date:

- The decrease in infant mortality rates in the municipality of Manaure, going from the second highest mortality rate in 2014, to the second lowest in 2020 for the department of La Guajira.
- 3,227 people with access to quality health services.
- 4,964 vaccinations, 10,763 children with access to pediatric care, 944 women with family planning method.
- 50% recovery of the malnourished population.
- Impact on more than 180 indigenous communities.

In the Education component, we directed our efforts towards strengthening local health capacity, through training and capacity building for communities and health personnel, with the purpose of promoting a full and healthy life for all children and their families in Colombia, achieving to date:

• The strengthening of intersectoral and interinstitutional articulation between the Baylor Colombia Foundation, the health authority, academia and scientific societies of departmental, national and international order.

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- 137 health professionals certified in the management of malnutrition.
- 823 hours of training for medical personnel
- 7,269 community members received health education.
- 40 auxiliary nurses certified as vaccinators.

On the other hand, in our Research and Development axis we only advance initiatives that promote the closing of the current gaps in the health care model in Colombia and that allow adjusting public policies through evidence, achieving to date:

• Advocacy for the successful inclusion of zinc sulfate as a critical element to treat malnutrition in the mandatory drug plan for Colombia.

Finally, through Complementary Activities we generate holistic and self-managed models that seek to intervene health determinants such as: lack of water, unemployment and food insecurity, that are replicable, sustainable and triple impact (Health, Economic, Environmental), achieving to date:

- 34,000 food packages delivered to meet the nutritional needs of the indigenous population.
- 130,000 eggs produced through a self-managed food security agricultural project that contributes to income and reduces the nutritional needs of the population.
- 20 tons of recycled materials collected and exchanged for food.

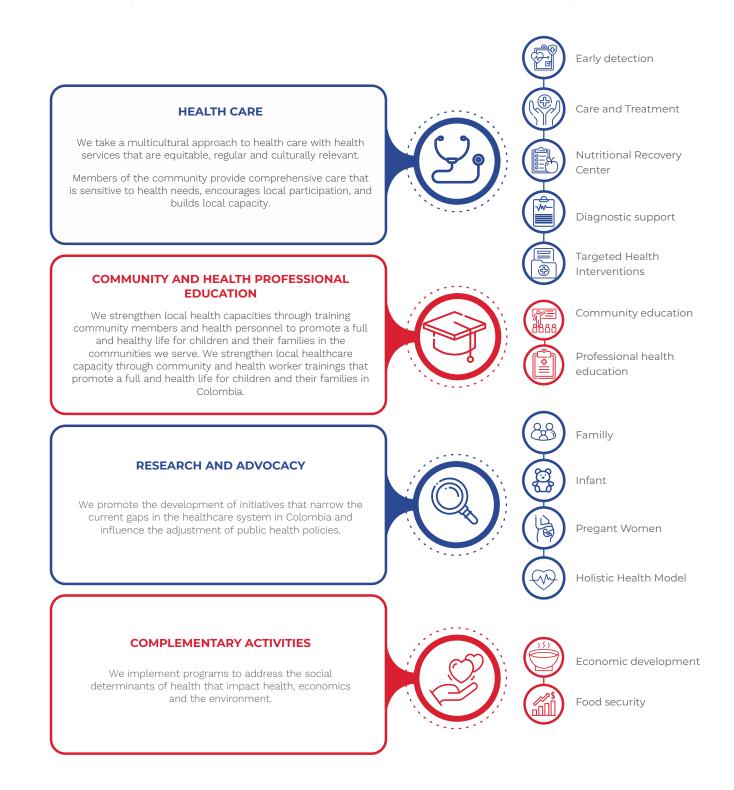
2022 will be a critical year, not only because of the presidential elections, which will mark the future of the country for the next 4 years. We hope that our articulation with these action plans will have a positive impact and that we will continue to be a vehicle to implement comprehensive health policies in the most vulnerable territories of Colombia. It is a great challenge that we hope to meet.

These results would not have been possible without the collaboration of our beneficiaries, BIPAI Foundation and Texas Children's Hospital in the United States, Chevron Petroleum Company, founding partner of Baylor Foundation in Colombia, and the support of governmental actors such as the Vice Ministry of Health, the Colombian Society of Pediatrics, the Colombian Institute of Family Welfare, municipal mayors, and the articulation with private allies and other actors such as Ecopetrol, Hocol, International Medical Corps, Noble Energy, Comfaguajira, International Finance Corporation, International Organization for Migration, Universidad del Norte, Universidad de Antioquia, Sena, Fundación Éxito and the Development Bank of Latin America CAF.

We feel positive about the future. The year 2021 will be remembered as a year of flexibility to accept changes, to accept new ways of doing things and as a year in which we learned that transparency, articulation with other actors and commitment will always be our best cards.

PROGRAMS

Our comprehensive health programs focus on five areas that impact the determinants of health and incorporate traditional and Western medicine practices. We implement 13 strategic interventions in health care, community and health professional education, research and complementary activities.











SUSTAINABLE DEVELOPMENT GOALS

The Sustainable Development Goals (SDGs) are an initiative promoted by the United Nations to give continuity to the development agenda and are the blueprint for a sustainable future for all.

The SDGs incorporate the global challenges faced every day, such as poverty, inequality, climate, environmental degradation, prosperity, peace and justice.

Baylor Foundation Colombia impacts 8 of the 17 Sustainable Development Goals directly and indirectly.

Directly Impacted by Baylor Foundation Colombia



Goal 3. Health and wellness: Ensure healthy lives for all and promote well-being at all ages.

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Goal 17. Partnerships to achieve the goals: Revitalize global partnerships for sustainable development.

Indirectly Impacted by Baylor Foundation Colombia



Goal 1. End poverty: End poverty in all its forms and worldwide by 2030.

Goal 4. Education and quality: Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all.

Goal 6. Clean water and sanitation: Ensure availability and sustainable management of water and sanitation for all.

Goal 8. Decent work and economic growth: Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all.

Goal 10. Reducing inequalities: Reducing inequality in countries and each other.

Goal 12. Production and responsible consumption: Ensure sustainable consumption and production patterns

CONTINUATION OF THE INDIGENOUS HEALTH AND SELF-SUFFICIENCY PROGRAM IN LA GUAJIRA (SAIL)

Baylor Foundation Colombia in partnership with Hocol provides quality comprehensive care to people throughout the state of La Guajira, which has one of the highest infant mortality rates from malnutrition in the country. In the state, 32.5 of 100,000 children under five do not survive, compared to 6.76 nationwide, which significantly impact the future of the population. Started in 2014 in partnership with Chevron, services now include weekly nutritional consultations at the Jieyusirra Health Center, continuous detection of malnutrition in outlying communities, outreach care for children under 5 years of age with severe or moderate acute malnutrition at the Manaure Nutritional Recovery Center and complementary activities such as an artisanal bakery, community garden and the installation of solar panels. The program also provides nutritional counseling and education to all patients treated by local indigenous Wayúu health promoters trained by the Foundation in Integrated Management of Childhood Illness (IMCI).

During 2021, the Foundation provided 1,097 nutrition consultations and 6,949 since the beginning of the program. Of those, 1,474 (21%) have fully recovered.

The women's health program includes obstetric and gynecological care (OB/GYN) and family planning services. For obstetrics and gynecology services, care for pregnant and postpartum women is prioritized to ensure that potentially high-risk cases are identified in a timely manner. Family planning services expand access to contraceptives to indigenous communities that had historically been characterized as resistant to family planning initiatives, led by the head of nursing.









In 2021:

- 657 family planning consultations were provided with 569 (87%) women choosing an available contraceptive method and 10% of those electing sub-dermal implants provided with support from Hocol.
- 512 women received prenatal care and 122 (23%) high-risk cases were identified and referred to OB/GYN services receiving at least one obstetric ultrasound, decreasing the risk of additional complications for both mother and child.

Additionally, Hocol supported the integration of traditional Wayúu midwives and piaches (natural healers) from the ranchería of Jieyusirra into the health facility; a fetal monitoring room; equipment for the continuity of the Wayúu health promoters' activities; installation of solar panels; and development of the Anenawachon Integrated Center for the Development of Health Initiatives, Entrepreneurship and Education.

Finally, to support the reduction of malnutrition rates in the Wayúu population, an artisanal bread program was developed at the Nutritional Recovery Center that includes training on how to build the artisanal oven, training guardians during the 30 days their child is an inpatient, and social workers in bread production and sharing best practices for food handling, production and marketing of bread.

The traditional bakery project supported by Hocol involved a series of traditional methods and techniques, mainly manual, with no use of machinery, in the production of cheese bread (units), salt bread (units), sweet bread (960 units), cookies (40 units), croissants (72 units) and trays of cheese fingers (9 trays). The program linked 21 indigenous Wayúu with sales mechanisms for the generation of income through the production of 8,282 units of bread, incorporating sustainable methods to minimize food security insecurity and generate economic development. During 2021, we provided

1,097 nutrition consultations

152 children fully recovered

657

family planning consultations were provided with 569 (87%) of women choosing an available contraception method.



ANENAWACHON INTEGRATED CENTER FOR THE DEVELOPMENT OF HEALTH INITIATIVES, ENTREPRENEURSHIP AND EDUCATION

In coordination with the Mayor's Office of Manaure, Baylor Foundation Colombia implements six strategic initiatives at the Anenawachon Integrated Center for the Development of Health Initiatives, Entrepreneurship and Education (CISE-Anenawachon). These include:

I. COMMUNITY GARDEN PROJECT

The Fundación Caminos de Identidad (FUCAI), a non-governmental organization with more than 30 years of experience working with Wayúu, Tikuna, Uitoto, Piapoco, Sikuani indigenous peoples in the territories of Colombia, Peru and Brazil, provided technical support for the implementation of a traditional garden that seeks to strengthen ancestral practices of Wayúu people to address food security strategies for vulnerable communities in La Guajira.

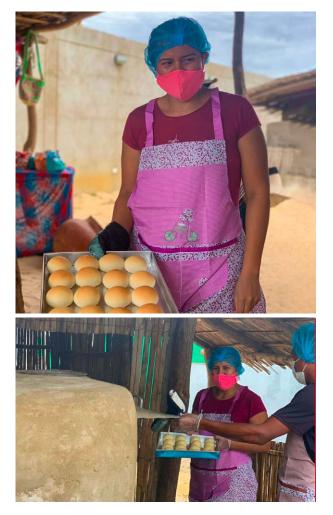
The alliance led to the production of traditional foods, including 2,443 grams of beans, 23 kilograms of melon, 1 kilogram of patilla and 1,115 grams of corn.











II. TRADITIONAL BAKERY

One of the foods that Wayúu communities consume the most is bread. In partnership with Hocol, a training center was developed for the construction of traditional ovens that allow the population in their rancherias to develop low-cost bakeries that strengthen economic development and food security.

The traditional bakery project, supported by Hocol, involves a series of traditional methods and techniques, with no use of machinery to produce cheese bread, salt bread, sweet bread, biscuits), croissants and tray of cheese fingers. The program linked 21 indigenous Wayúu people to sales mechanisms leading to income generation through the production of 8,282 units of bread. This project incorporates sustainable cooking methods to minimize food insecurity and reduce impact on the environment while producing enough bread to impact food security an generate economic development in the rancherias. It was led by Fundación Baylor Colombia staff Nellys Paola Urdaneta in Manaure.

III. COMPREHENSIVE EDUCATION FOR CEDELCA HEALTH PROFESSIONALS

In partnership with the Caribbean Educational Corporation, CEDELCA, nursing assistants from the municipality of Manaure in La Guajira were trained in the management of acute malnutrition, with the aim of strengthening best practices for care and treatment.

Students were trained to identify and recognize children with acute malnutrition, take anthropometric measurements in children under 5 years of age, identify warning signs in the malnourished child, identify the appropriate management scenario in malnourished children, implement the 18 key practices of the IMCI, strengthen practical capacity in nutrition and health and the the nursing assistants participated in a recognition ceremony at Baylor Foundation Colombia headquarters in Manaure.

In addition, a teaching and service agreement was established with medical students from the Pontificia Universidad Javeriana de Bogotá (Javeriana University). Residents learn about the characteristics of ethnic communities and deepen their clinical knowledge, mainly in malnutrition.

IV. NUTRITION AND PRIMARY HEALTH CARE ROTATION

Since 2021, medical students from the Javeriana University de Bogotá complete nutrition and primary health care rotations in La Guajira to receive training for the management of the children with acute malnutrition according to the guidelines for the comprehensive treatment of acute malnutrition and the comprehensive health care routes (RIAS) in a resource-poor area serving a vulnerable indigenous community.

The rotation includes emphasis on outpatient activities developed for the implementation of the Colombia national guidelines for the comprehensive treatment of acute malnutrition. To date, 8 interns from Javeriana University have rotated with Baylor Foundation Colombia at the Jieyusirra IPS (certified Health Provider Institution), with the outreach malnutrition programs and at Matitas Health Center, in partnership with the Nuestra Señora de los Remedios Hospital of Riohacha.

In addition, Baylor Foundation Colombia has partnered with the University of Antioquia to provide 15 pediatric residents with academic, teaching, cultural understanding and research opportunities and enable the expansion of services in 2021.











V. BREASTFEEDING ROOM

The breastfeeding room was developed in partnership with Save the Children, an international non-governmental organization.

This is a safe, pleasant space for breastfeeding mothers who can be accompanied by other mothers. Workshops are given on the different benefits offered by exclusive breastfeeding up to 6 months and complementary up to two years, with academic models that facilitate learning best practices to maintain breastfeeding and supports the improved nutritional status of children in La Guajira.

Save the Children fully equipped the room where Baylor Foundation Colombia will promote and support breastfeeding, establish a basic routine for those who are breastfeeding, and make available a private, hygienic and safe place that allows breastfeeding with dignity, with a focus on respect for the rights of women and children.

VI. MANAURE NUTRITIONAL RECOVERY CENTER

The Nutritional Recovery Center, operated with resources from the Colombian Institute of Family Welfare (ICBF), is dedicated to achieving the nutritional recovery of children under 5 years with acute malnutrition.

The Center cares for children with uncomplicated severe and moderate acute malnutrition and who lack any coexisting acute medical problems and can tolerate the oral feeding treatment regimen.

Children enter the Center with a guardian and access all services associated with their treatment at no charge.

The care provided at the Center is an adjunct component to the public health system for the protection of young children, families and society. Children enter the Center with a companion and all expenses associated with their treatments are covered.

Since 2018, Baylor Foundation Colombia has continuously operated this program and has positioned itself in the territory as a key provider of malnutrition treatment, and has successfully treated more than 430 children.



NUTRITIONAL RECOVERY AND EDUCATION PROGRAM - GENERATION ZERO MALNUTRITION

In partnership with Fundación Éxito, the Gen Cero project seeks to eradicate chronic malnutrition in Colombia, through a national project aimed at the first generation with zero malnutrition being born in 2025, and that by 2030 no child under 5 will have chronic malnutrition.

This initiative focuses on helping pregnant Wayúu mothers, adolescents or older, with low weight, and Wayúu children with risk or delay in growth who live in the municipality of Manaure. The program supports healthy parenting environments that include high-quality health care, good nutrition and skills to promote physical, cognitive, emotional and social development.

Through the delivery of food packages on a monthly basis; monitoring the nutritional status of the recipients; providing medical, nutritional and pediatric care; food and nutritional education; and navigating the healthcare registration system, comprehensive care is guaranteed to each beneficiary.

Since 2014, we have delivered more than 31,000 food packages in partnership with Fundación Éxito to more than 3,000 families who benefit from availability of food and access to maternal and child care, health education, and the promotion of healthy lifestyles through interdisciplinary, patient-focused efforts.











OUTREACH CARE PROGRAM FOR MODERATE AND SEVERE MALNUTRITION

Since 2015, the Moderate and Severe Acute Malnutrition Outreach Care Program has been implemented in partnership with Comfaguajira EPS (healthcare insurer). The program seeks to reduce infant morbidity and mortality associated with acute, moderate and severe malnutrition and the malnutrition relapse rate in previously treated children covered by the insurer. Through outreach, children under 59 months receive medical follow-up visits for malnutrition in the dispersed rural areas of Manaure, Maicao and Uribia, and in rural and urban areas of Riohacha.

The program consists of outreach visits to follow-up on the nutritional status of the child. A general practitioner and a Wayúu community agent, equipped with anthropometric equipment and a complete malnutrition kit, provide screening and health care services in the rancherias.

The child is provided with medical care focused on the integrated management of acute, moderate and severe malnutrition through the use of ready-to-use therapeutic formula, provided by the EPS. If more attention is required, the child is referred to a hospital.

The active search for cases of malnutrition and the incorporation of Wayúu health agents sensitive to local health needs are the keys to the success of this program along with guidance issued by the Colombian Ministry of Health on management of malnutrition and the best practices of the foundations in the Texas Children's Global Health Network.

COLOMBIA

Parental co-responsibility is promoted to guarantee the recovery and successful support of children, since it is essential to involve parents so that they understand the importance of their role as caregivers and their responsibility in the health care of their children.

In 2020 and 2021, the program continued despite the COVID-19 pandemic with children with malnutrition identified with a greater risk of mortality due to premature termination of treatment. Following Ministry of Health and Social Protection protocols, 174 follow-up visits were conducted for 82 patients in 2021.

Nutritional recovery was achieved for 51 children under five years of age; 23 children were linked to vaccination and 18 children to ICBF's food security program.

A Risk Management and Quality in Health report of the EPS COMFAGUAJIRA analyzed quality standards, compliance with RIAS, timeliness and quality of the information delivered to the EPS, pharmaceutical management and user satisfaction. Baylor Foundation Colombia obtained an optimal rating (>95%) compared to the 39 other IPS operators.





(>95%) — Baylor Foundation Colombia obtained an optimal rating (>95%) compared to the 39 other IPS operators.







ACTIVE SEARCH UNITS



During 2021 Baylor Foundation Colombia signed an agreement with ICBF for the operation of the Active Search Units (UBAS) throughout the department of La Guajira.

The program actively searches for children at risk of acute malnutrition and moderate and severe acute malnutrition, as well as pregnant women with low weight for gestational age, in the municipalities of Maicao, Uribia, Manaure, Riohacha and any other municipality that requires it in the department of La Guajira.

The program reached 1,942 children and pregnant mothers, of which 226 children were identified as malnourished, 1,150 as at-risk of malnutrition and 566 women are underweight for gestational age. Of the 226 children identified with malnutrition, 69 were linked to immediate care by the health sector. Overall, 1,716 children and pregnant women were referred with the aim of managing their timely care through the activation of the route to care for malnutrition described in Colombian Government Resolution 2350 of 2020. Finally, 11,100 packets of ready-to-eat food and 370 nutrition kits were delivered to children at risk of acute malnutrition.





SYSTEMATIZATION OF KNOWLEDGE DIALOGUES, EXCHANGES AND TRANSFERS BETWEEN BIOMEDICINE AND AFRO-DESCENDANT AND INDIGENOUS MEDICINES IN THE DEPARTMENTS OF CESAR, CHOCÓ AND LA GUAJIRA

Baylor Foundation Colombia, in conjunction with the Center for Development Projects (CENDEX) of the Javeriana University and the University of La Guajira supported the implementation of a field research exchange and transfer of formal, community and traditional knowledge for improvement of maternal health with a differential and intercultural approach in the department of La Guajira.

Four meetings with traditional midwives were held to reduce perinatal maternal morbidity and mortality during 2020 and 2021. Indigenous Wayúu midwives from the municipalities of Manaure and Riohacha were recognized for their work incorporating knowledge from health professionals into belief systems and community response and delivering care kits to trained Wayúu midwives.











Lessons learned in the process were:

- Midwife training is a space for recognition of the strengths, challenges and needs in the work of traditional midwifery.
- Wayú traditional birth attendants are current and potential partners of the health system
- It is necessary to provide continued learning for midwives, in addition to monitoring the knowledge and practices gained in the future.
- The design of the methodology applied to the reality of the midwives was key to its implementation.
- Practical knowledge and identifying common approaches between traditional and Western medicine are necessary to manage shared knowledge and will result in the reduction of perinatal maternal morbidity and mortality.
- It is important to provide ongoing training for health professionals in intercultural approaches and humanized attention
- The need for a community organization that promotes midwives and different community processes was expressed.



COMPREHENSIVE HEALTH CARE RESPONSE PLAN FOR COVID-19

Since late 2020, Baylor Foundation Colombia has worked in partnership with International Medical Corps (IMC) to implement the Comprehensive Health Care Response Plan for COVID-19 with a focus on the Venezuelan migrant population located in the municipalities of Riohacha and Maicao in the department of La Guajira. Efforts include training COVID-19 community leaders to identify and refer the population to available services.



I. Support for health services

Activities included temporary health care available near the migrant population settlements for rapid treatment of acute respiratory infections and COVID testing. Temporary mobile medical shelters were delivered along with donations of personal protective equipment and supplies designated by public hospitals.

II. Water, Hygiene and Sanitation Activities (WASH)

With the aim of a comprehensive health care strategy, the supply of safe and adequate drinking water for consumption and community hygiene included for the larger settlements of Maicao and Riohacha.

Implemented with IMC, resources were delivered to the Hospital Nuestra Señora de Los Remedios to provide COVID-19 tests for the migrant population.

The response plan provided access to care for 3,193 migrants, 385 COVID-19 tests, 596 hygiene and protection kits, 353 family planning consultations for women of childbearing age, training in COVID-19 protection for 1,528 migrants located in the settlements and the distribution of 320,000 liters of drinking water, in a period of three months.







ALIMERCAMBIO PROJECT EXPANSION

In partnership with the Latin America Development Bank CAF, FUCAI, Chevron and Fundación Éxito, Baylor Foundation Colombia has implemented the Alimercambio project since 2019. The comprehensive model has a triple impact (health, economic, environmental) for self-managed, sustainable food security and environmental recovery as vulnerable populations in the municipalities of Manaure and Riohacha, exchange recyclable materials for food.

The model offers an alternative to social and environmental problems as it allows people, companies and public entities to actively participate in recycling and achieve a personal income or direct this income to the community. This income from recycling that is transformed into food can significantly improve access to foods with high nutritional value.

During 2021, the AlimerCambio Program expanded from Manaure through a mobile market that visits settlements or strategic points in the desert to carry out the exchange of recyclable material for food.

In this program, recyclable material becomes a currency for beneficiaries to access food and other goods. In 2021, 6,737 beneficiaries participated in the project and 70,000 kilograms of waste were recycled and two new exchange points were opened in coordination with the Mayor's Office of Manaure.

The Ashmore Foundation has enabled the opening of three additional points planned for 2021 as part of their mission to address inequality and social injustice.





OUR TEAM

Board of Directors & Leadership



Michael Mizwa

- Chair, Board of Directors
- Director, Texas Children's Global Health • CEO, BIPAI



- Ana María Galvis **Executive Director**
- James Thomas
- Member of the Board of Directors
- Medical Director Latin America, Texas Children's Global Health
- Professor of Pediatrics, Critical Care Medicine, Baylor College of Medicine



Bridgette Naik Chief Financial Officer, BIPAI



- David Peña • Member of the Board of Directors
- General Manager of Effective Execution





Juan Carlos Buitrago Fiscal Reviewer

Program Leaders



Maritza Medina Finance & Accounting Coordinator



Eliana Villera Guajira Zone Coordinator



Yoselin Fontalvo Jeyusirra IPS Coordinator



Daniela Lozano **CISE** Coordinator









RELEVANT DATA

	Unique patients	2014	2021	
y.	General Medicine	0	9572	Since 2016
	Pediatrics	0	8516	Since 2014
Les	Obstetrics & Gynecology	0	3100	Since 2015
	Family Planning	0	3318	Since 2016 with 89% uptake
Ŧ	Nursing	0	1436	Since 2019
	Nutritional Treatment	0	1474	Since 2015
	Nutritional Recovery Center	0	506	Since 2017
Curit	Vaccinations	0	7810	Since 2016
	Health professionals trained	68	1788	Since 2014
,©, ©_©	Community members trained	0	19313	
[- - - - - - - - - - - - -	Migrants served	0	23530	Supported by: Chevron, IMC, ICBF and Simón Bolívar Foundation



OUR TEAM

		2014	2021	
4	States covered	1	3	La Guajira, Atlántico, Sucre, North Region of Hydrocarbons Zone.
-	Cities covered	1	21	Entire state of La Guajira.
202	Collaborators	2	67	90% health personnel focused on benefitting communities.
	Health services offered	2	21	18 Health Center services and 3 outreach services.
ر ^ک ر ۱۹	Holistic health programs	0	4	Alimercambio, community garden, artisan bakery, egg production.
	Centers operated	0	3	Nutritional Recovery Center, Jieyusirra Health Center, Matitas Health Center.
5	Sponsors	1	32	Chevron (founding partner).
↓ \$	Value of donations	2.4 M	6.4 M	Funds through October 2021
CUTT	Bakery project	0	1400	CRN triple-impact project addressing social determinants of health.
	Recycling project	0	123000	Triple impact: health, economy, environment.
	Recycling exchange project	0	5495	Since 2019
X	Awards	0	4	Nutrition, Best NGO by First Lady of Colombia.
	SDGs impacted	0	8	3 strategic, 6 relevant, 3 well- being.







TESTIMONIALS



Diana Pacatavita

My name is Diana Pacatavita, internal medicine physician at the Pontificia Universidad Javeriana. I want to tell you about one of the experiences I had in my university career. Together with Paula Marín, we assist and support Baylor Foundation Colombia in their programs in the state of La Guajira. We shared with the Wayúu children, we identified signs and symptoms of malnutrition, and at the same time, we learned to manage the illness. Of course, we enjoyed every corner of La Guajira and received all the love that the Wayúu culture had to offer us. It really has been, is and will be one of the best experiences of my life. I thank the Baylor Foundation Colombia for its excellent work and the people who work there to make this the best rotation and experience of all.

Joryelis González

My name is Joryelis González, mother of Luisanyelis Oquendo beneficiary of the Nutritional Recovery Center. At home we sometimes did not have food to eat because I do not work and we live from selling mochilas. When the CRN team arrived, I did not know that my daughter was malnourished.

They said they wanted to help me and explained to me what they were doing in the Manaure Center. At first, I hesitated but then I accepted so that my daughter could get well. At the center, they give the two of us everything: we eat three times a day, bathe and clean our clothes. My daughter is already gaining weight and my family is happy, they tell me that she is more beautiful. Here I have also learned what the signs of malnutrition are and how important vaccines are and how they assist in growth and development. They also taught me how to make bread so I can take my earnings home with me.

TESTIMONIALS

Karol Rios Arregoces, General Practitioner

The Nutritional Recovery Center is not only a job, it is an experience that Baylor Foundation Colombia has allowed me to live. It is an approach to the reality of many families that do not have resources to meet basic needs, in which each of the employees contributes their knowledge and works to improve both the nutritional status of the patients, as well as the families through the development of productive projects.

Spaces are also created to promote breastfeeding and maternal reluctance, early stimulation and activities that strengthen the neurodevelopment of minors, as well as the education of family members and promoting cultural roots taking into account our different approaches.

We work as a team and have an impact on the health of Guajira and migrant populations. In addition, Baylor Foundation Colombia strives for the well-being of its employees, which encourages daily work.



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